

CRANBROOK

ARCHIVES

**Cranbrook Educational Community
President's Office: Dr. Lillian H. Bauder (1939 -)
Records**

(1926-2006)
29.67 linear ft.

Acquisition Number: 1991-16

Acquisition: Transferred from the President's Office in several lots from late 1995 to September 1996. The transcriptions of audio-taped interviews were a gift from Lillian Bauder. (See donor file for complete history.) An addition was accessioned in May 2019.

Access: Access to the collection is unrestricted with the exception of the transcripts.

Preferred Citation: Cranbrook Educational Community President's Office: Dr. Lillian H. Bauder Records, Cranbrook Archives, Bloomfield Hills, Michigan.

Copyright: Copyright to this collection is held by the Cranbrook Educational Community and by Dr. Lillian Bauder.

Photographs: Removed to Special Photo Files

Processing: Tiffany B. Dziurman, 1996-97;
Addition: Laura MacNewman, 2020.

Index: Hub Beudert, 1998



HISTORY

Lillian Hinckley Bauder was President and Chief Executive Officer of Cranbrook Educational Community (CEC) from 1984 to 1996. A renowned educator and administrator, Dr. Bauder is also a respected community leader and a vigorous advocate for the arts.

Dr. Bauder was born in New York City on 12 December 1939. She married Donald Bauder in 1955 and together they adopted one child, Jacqueline. In 1961, Dr. Bauder earned a B. A. in sociology from Douglass College in New Brunswick, New Jersey. She continued her education and received an M.A. (1966) and a Ph.D. (1973) in Sociology from the University of Michigan. Her studies in sociology concentrated on issues of family structure, adolescent development, human values, marriage and sexuality. As a student, Dr. Bauder achieved numerous scholastic honors including the Woodrow Wilson Fellow (1961), and admission to Phi Beta Kappa (1961), Alpha Kappa Delta (1967), and Phi Kappa Phi (1967).

Dr. Bauder began her career in 1965 at Macomb County Community College as an Associate Professor of Sociology. Two years later, she left the College to join the Department of Sociology and Social Work at the University of Detroit (U of D). Dr. Bauder was named Acting Chair of the department in 1970, Associate Chair in 1975 and Department Chair in 1976. In addition to serving as an administrator at the University of Detroit, Dr. Bauder was an Associate Professor of Sociology from 1977 to 1982. In 1982, she was named Dean of the U of D College of Liberal Arts.

In February 1983, Dr. Bauder left the University to join CEC as Director of Schools. In 1984 she was named CEC's Executive Vice President and CEC's Acting President. In October 1984 Dr. Bauder was appointed CEC President and Chief Executive Officer. In addition to the presidency, Dr. Bauder held many other CEC positions including Acting Vice President for Development and Public Relations (1984-1986, 1989), Acting Vice President for Finance and Administration (1985), Acting Director of Schools (1987, 1990), and Acting Director of Public Relations (1989).

While president, Dr. Bauder was a skillful and respected administrator, community supporter and advocate for CEC history, art and architecture. Early on, Dr. Bauder led efforts to acquire National Historic Landmark status for Cranbrook. In addition, the repair and restoration programs she developed initiated a period of architectural expansion and preservation of campus buildings and landscapes. Among the renovation projects undertaken during Dr. Bauder's administration include the Woodward Entrance, completed in late 1995 -- forty years after the idea originated; Brookside School's expansion, completed in fall 1996; and the Institute of Science's expansion, scheduled for completion in 1998.

In addition, Dr. Bauder oversaw the sale of the Evening News Association stock in 1985, which not only strengthened CEC's financial future, but established a new era of investing and fund-raising at Cranbrook. Under Dr. Bauder's leadership Cranbrook obtained nearly \$2.3 million in state funding and saw its endowment quadruple.

Among the most notable achievements of Dr. Bauder's presidency was the development of Cranbrook's first campus-wide master plan, *The Cranbrook Vision*, and its successor, *Cranbrook: 2004*. These vehicles served as a basis for many of the development activities that characterized the final years of Dr. Bauder's presidency.

As an advocate of higher education, Dr. Bauder has lectured and published several articles on sociological, organizational and educational topics. She has also acted as a consultant to numerous universities, professional organizations and businesses. As a community activist, Dr. Bauder belongs to a number of prominent organizations including the American Sociological Association, the Michigan Sociological Association, North Central Sociological Association, and the Sociologists for Women in Society. In addition, she has served on the boards of Comerica Incorporated, Detroit Edison Company and the Masco Corporation and is a trustee of the Skillman Foundation and the Henry Ford Medical Center (Northwest Region). Dr. Bauder is a member of the Economic Club of Detroit, United Way for Southeastern Michigan, the Detroit Symphony Orchestra Hall, the American Management Association and the American Association of Higher Education.

Dr. Bauder resigned as President of Cranbrook in spring 1996. She formally left CEC the following Fall and began a new career at Masco Corporation, where she was appointed Vice President for Corporate Affairs and President of the Masco Charitable Trust. In tribute to her dedication and contributions to Cranbrook, Dr. Bauder was elected President Emeritus by Cranbrook's board of trustees in October 1996.

Important subjects covered in this collection include:

- CEC Reorganization
- Cranbrook Vision
- Cranbrook: 2004
- Evening News Association stock
- The Great Restoration II
- The Woodward entrance

Important correspondents named in this collection include:

- Peter B. Clark
- Governor John Engler
- The Honorable Geraldine Bledsoe Ford
- The Honorable Eugene Arthur Moore
- Robert C. Nelson
- United States Senator Alan K. Simpson

SCOPE AND CONTENT

The bulk of this collection was processed in 1998. An addition, accessioned in 2019, was processed as Part 2, rather than integrated into the existing materials. Series arrangement follows Part 1 series terminology, when applicable, for consistency and ease of use.

PART 1

Part I of Cranbrook Educational Community Office of the President (Lillian Bauder) Records is organized into three series: **Cranbrook Educational Community Governance; Cranbrook Educational Community Subject Files; and Personal Papers.**

Series I **Cranbrook Educational Community Governance** covers 1983-1996 (Boxes 1-17) and is divided into five subseries: **Committee Files, Finance, Historical Chronology, President's Office, and Reorganization. Access Restrictions Apply.**

The **Committee** series contains committee reports, meeting agendas, minutes, correspondences and handbooks that document CEC's administrative activities, including the activities of various CEC boards. **Financial** contains financial records, budget information, Evening News Association stock files, and patron files. The **President's Office** files document the internal activities of the President's office including, executive employee searches, presidential speeches, correspondences and memos. The **Reorganization** subseries documents the stages of CEC reorganization and include CEC by-laws, articles of incorporation, master plans and proposals.

The files are arranged alphabetically by subject and then chronologically per item. Original order was preserved where possible. For example, some of the file folder headings/subjects used in processing this sub-series originated in Dr. Bauder's office, and some files (i.e. handbooks, working notebooks, etc.—many are files with subject tabs) were left as found (with sequential page numbers or with subject tabs) and were not rearranged in any other order.

Series II **Cranbrook Educational Community Subject Files** (1983-1996, boxes 17-23) is divided into four subseries: **Central Files, Cranbrook Academy of Art, Cranbrook Institute of Science, and Cranbrook School. Access Restrictions Apply.**

This **Central Files** series contains records that document Cranbrook events, goals, housing issues, legal issues, personnel administrations, programs, publications and division activities. The **Cranbrook Academy of Art** series contains records such as annual reports, correspondences, personnel files, long-range plans, staff meetings minutes and studio expansion studies. **Cranbrook Institute of Science** records include correspondences, memos, master plans, news clippings and personnel files. The **Cranbrook School** series includes Brookside and Kingswood records (correspondences, personnel, reports, surveys, etc.), employment issues, program records, public relations records, reports, as well as student issues. Files are arranged alphabetically by subject and then chronologically per item. Original order was preserved where possible. For example, some of the file folder headings/subjects used in processing this sub-series originated in Dr. Bauder's office, and some files (i.e. long-range plans, master plans,

etc.—many are files with subject tabs) were left as found (with sequential page numbers or with subject tabs) and were not rearranged in any other order.

Series III **Personal Papers** (1988-1996, box 24) and contains transcribed interviews. **Access Restricted.**

This Series contains transcribed personal interviews with Dr. Lillian Bauder. Files are arranged chronologically per interview.

PART 2

Part 2 is divided into seven series: **Governance; Subject Files; Printed Materials; Personal Papers; Photographs; Publications;** and **Oversize**

Series IV **Governance** (1927-1996, bulk 1972-1996, boxes 26-27) is divided into two subseries: **Board of Trustees**, and **President's Office**. **Access Restrictions Apply.**

The **Governance** series contains Architectural Advisory Committee minutes and Governance Committee reports on the history of governance. The **President's Office** files include correspondence relating to Dr. Bauder's appointment, tenure, and resignation; calendars (1984-1996), and President's Reports (1985-1996).

Series V **Subject Files** (1922-2004, bulk 1985-2004, boxes 27-28) is divided into four subseries: **Central Files, Cranbrook Academy of Art, Cranbrook Institute of Science,** and **Cranbrook School**. **Access Restrictions Apply.**

This **Central Files** series is mostly comprised of materials relating to horticulture and the Woodward Entrance. The **Cranbrook Academy of Art** series contains faculty meeting minutes and materials relating to Rafael Moneo [architect]. **Cranbrook Institute of Science** records include materials relating to its renovation and expansion. The **Cranbrook School** series includes records pertaining to Brookside School New Wing, the Michigan High School Athletic Association, and several materials relating to the Vaughn School Purchase and the Natatorium.

Series VI **Printed Materials** (1972-2002, box 28) is comprised mostly of Cranbrook Publications spanning the course of Dr. Bauder's presidency.

Series VII **Personal Papers** (1988-1994, box 28) contains transcribed interviews with Dr. Lillian Bauder. **Access Restricted.**

Series VIII **Publications** (1961-2006, box 29) contains publications about Cranbrook or by Cranbrook personnel, some of which are inscribed by the author to Dr. Bauder.

Series IX **Oversize** (1926-2000, box 30) contains oversize newspapers, posters, and printed materials, and realia: paperweight and Crane decorations from Cranbrook School dining chairs.

Series X **Photographs** (1987, n.d.) is a small number of photographic material including an archival print and contemporary prints.

ACCESS RESTRICTIONS: As stated in Paragraph II of the Donor's Gift Agreement, Dr. Bauder retains exclusive copyright to the transcripts listed herein. Any person or entity wishing to read, quote, publish or otherwise use these transcripts must first obtain written and signed authorization from Dr. Bauder. Note that Dr. Bauder specifically reserves the right to review and edit, prior to publication or distribution, any or all portions of any manuscript, in any form, which uses any material taken or otherwise derived from the transcripts listed herein.

Requests for authorization to view or otherwise use the transcriptions should be addressed to Dr. Lillian Bauder, c/o Deborah Rice, Cranbrook Archives, 39221 Woodward Avenue, Bloomfield Hills, MI 48303. Requests for access to the transcripts must include the following information:

1. Name and present legal address of intended user. (User must have a valid I.D. when requesting access to the collection).
2. Clearly stated reason for desiring access to the collection.
3. Purpose of research (e.g. explanation of end product or goal).
4. A signed statement that the researcher will abide by the rules promulgated by the Archives and will also abide by any additional agreements made between the researcher and Dr. Bauder regarding access to and usage of the collection.

Failure to comply with any part of the above conditions, or failure to comply with any additional agreements between a user of the collection and the Archives or Dr. Bauder, may subject that user, his/her agents and assigns to civil legal suit and possible criminal prosecution.

NOTE:

These files are labeled **Access Restricted** or **Access Restrictions Apply**. Be aware of and fully understand any restrictions on files before use.

Among the items removed from this collection include: duplicate memos, correspondences and CEC publications (filed elsewhere within the archives), invoices and check requisitions for basic office supplies and services, and some pre-1983 files. The pre-1983 records that were removed from Dr. Bauder's collection were placed within other collections including Dan Martin's collection, CEC Board of Trustees collections, CS Board of Governors collection, etc. Pre-1983 records were kept with Dr. Bauder's collection only if they directly related to specific files, correspondences, memos, notebooks, etc., created by Dr. Bauder.

Key to abbreviations:

- c. = circa
- CEC = Cranbrook Educational Community
- CAA = Cranbrook Academy of Art
- CIS = Cranbrook Institute of Science
- CA = Cranbrook Schools
- n.d. = no date

Box Number--Description

PART 1

SERIES 1: CEC Governance, 1983-1996

Subseries 1: Committee Files

Box 1

CEC Board of Trustees

1. Manuals, 1986-92
2. Manuals, 1986-92
3. Manuals, 1986-92
4. Manuals, 1986-92
5. Manuals, 1986-92
6. Manuals, 1986-92
7. Manuals, 1986-92
8. Manuals, 1986-92
9. Manuals, 1986-92
10. Orientation meeting, 1986-95
11. Orientation meeting, 1986-95
12. Orientation meeting, 1986-95
13. Orientation meeting, 1986-95
CEC Development/Public Relations Council
14. Meeting agendas, 1986-88
15. Meeting minutes, 1986-87, 1990
16. Meeting minutes, 1986-87, 1990
17. Meeting minutes, 1986-87, 1990
CS Board of Governors
18. Correspondence, 1987
19. Handbook, 1983/84, 1986/87
20. Handbook, 1983/84, 1986/87
21. Memos, 1984-91
22. News clippings, 1985
23. Organizational plans, 1984
24. Policies and procedures, 1986
25. Reports, 1986

CEC Joint Development/Nominating Committee

26. File folders, 1994
27. File folders, 1994
28. File folders, 1994
29. File folders, 1994
30. File folders, 1994

President's Working Notebooks

31. Ad Hoc Property Sub Committee, 1988-90
Administrative Council (see Executive Comm.)

- 32. Ad Hoc Property Sub Committee, 1988-90
Administrative Council (see Executive Comm.)
- 33. Ad Hoc Property Sub Committee, 1988-90
Administrative Council (see Executive Comm.)
- 34. Ad Hoc Property Sub Committee, 1988-90
Administrative Council (see Executive Comm.)
- 35. Ad Hoc Property Sub Committee, 1988-90
Administrative Council (see Executive Comm.)
- 36-69. Board of Governors, CAA, 1984-96
Computer Study, 1983-1984

Box 2

- 1-17. Board of Governors, CAA, 1984-96, cont.
- 18-59. Board of Governors, CIA, 1983-96

Box 3

- 1-18. Board of Governors, CIS, 1983-96, cont.
- 19-71. Board of Governors, CS, 1983-96

Box 4

- 1-19. Board of Governors, CS, 1983-96
- 19-54. Board of Trustees, (copies c. 1982)-96

Box 5

- 1-55. Board of Trustees, (copies c. 1982)-96 cont.

Box 6

- 1-31. Board of Trustees, (copies c. 1982)-96 cont.
- 32-62. Buildings and Grounds Committee, 1983-96

Box 7

- 1-8. Buildings and Grounds Committee, 1983-96
- 9-38. Cultural Properties Committee, 1984-96
- 39-73. Development Committee, (copies c. 1981)-93
- 74-107. Executive (Administrative Council) Committee, 1983-96

Box 8

- 1-87. Executive Committee, 1983-96, cont.
- 88-99. Finance Committee, (copies c. 1982)-96

Box 9

- 1-57. Finance Committee, (copies c. 1982)-96, cont.

Box 10

- 1-16. Finance Committee, (copies c. 1982)-96 cont.
- 17-27. Investment Sub Committee, 1987-94

28-51. Long Range Planning Committee, 1985-95

Box 11

1-18. Long Range Planning Committee, 1985-95 cont.
19-26a. Plenary Sessions, 1987-95
27-93. President's Council, 1987-96

Box 12

1-41. President's Council, 1987-96 cont.

Subseries 2: Finance

Allocation Formula

42-44. File folders, 1985

Allocation Process

45-46. File folders, (copies c. 1979)-85

Audit reports

47-48. File folders, 1994

Bonds

49-50. Tax-Exempt Bond Financing, 1985-87

Budget

- 51. Correspondence, 1984-85
- 52. Memos, 1984-90
- 53. Preparation, 1986-87
- 54. Realignment, 1995
- 55. Reports, 1984-94
- 56. Shared services, 1996

Common fund

57-62. President's notebooks, 1994-95

Box 13

Evening News Association (ENA)

- 1. Booth family tree, n.d.
- 2-6. Correspondance, (copies c. 1981)-86
- 7. Development, 1988
- 8. Ephemera, n.d.
- 9-11. Memos, 1983-91
- 12-17. News clippings, 1985
- 18-19. President's notes, 1984-85
- 20. Press releases, 1985
- 21. Proxy votes, 1985
- 22. Shareholders meeting attendance, 1985
- 23. Trustees notes, (copies c. 1976)-85

Goals and Objectives

24-38. File folders, 1986-95

Objectives and Accomplishments

39-41. File folders, 1995-96

Patrons

42-47. De Salle, Peggy/Albert, (copies c. 1982)-85

Box 14 (Patrons cont'd)

1. Fisher, Herb/Betty (RE: Emily Fisher lecture series), 1991-95
2. Flood, Aubrey C., Estate Trust, 1985
3. Goddard, Eloise, 1985

Reports

4. Additional Information, 1984
5. Campaign Status Assessment, 1987
- 6-7. Community Reinvestment plan, 1990, 1991-93
8. Five-year Financial Forecast, 1985-86
9. Master Plan Operating Cost Analysis, 1985
10. Performance Summary, 1993
- 11-13. Products and Facilities Marketing Audit,
14. Repair and Restoration Priorities, 1985-86
- 15-23. Strategic Plan, 1985, 1993, 1993-94
24. The Cranbrook Challenge, n.d.
- 25-26. Three-Year Financial Forecast, 1991
- 26.5. Six Year Projection, 1993

Taft group

27. Agreements, 1985
28. CEC Board of Trustees, n.d.
29. Correspondance, 1983-85
30. Memos, 1985
31. Publications, (copies c. 1982)
- 32-34. Reports, 1985-86

Subseries III: Historical chronology

Episode VIII

35-36. File folders, 1992-93

Events

37-40. File folders, 1995

Subseries IV: President's office

Business office reference book

41. File folders, 1983-84

Chief Financial Officer search (CFO)

42-48. Candidates, 1985-93

49. Executive Committee notes, 1988-93

Box 15

Conflict of interest

- 1-3. Disclosure statements, 1989-95
4. Notes, 1988-96

Correspondence

- 5-8. File folders, 1984-96

Cranbrook Vision

- 9. Capital projects plan, 1991
- 10-11. Goals and objectives, 1986-88
- 12. Memos, 1987
- 13-17. People and program audit, n.d.
- 18-22. Strategic planning: 2004 Cranbrook at 100, 1993-96
- 23-24. Vision II, 1991

Events

- 25. Founders Day, (copies c. 1980)-94
- 26. Miscellaneous, 1984-93
- 27. President's Award for Excellence, 1993
- 28. Tenth Anniversary, 1993

Finance

- 28a. File folders, 1984-85

Goals/objectives

- 29-30. Annual plan, 1989-90
- 31-33. Woodward entrance, 1985-93

Invoices

- 34. File folders, 1985-87

Memos

- 35. File folders, 1983-93

Miscellaneous Notes

- 36. File folders, n.d., 1987

Newsletter clippings

- 37. File folders, 1984-86

Organizational charts

- 38. File folders, (copies c. 1982)-85

Personnel

- 39-40. File folders, 1984-87

Position guide

- 41. File folders, 1983-96

Report of the President

- 42-43. File folders, 1984-86

Resignation

- 44. Formal, 1996
- 45-48. Transitions, 1996

Box 16**Speeches**

- 1. Affiliated groups, 1988-92
- 2. CAA, 1985-96
- 3-11. CS, 1983-96
- 12-30. General, 1984-96

31-32. Slide presentations, 1983-94

Staff meeting information

33. File folders, 1987

Vice President of Development/Advancement search

34-36. Candidates, 1991-92

37. Position profile, 1991-92

38. President's file, 1988-92

Vice President of Development/Public Relations search

39. Position profile, 1989

Vice President of Facilities/Operations search

40. Appointee, 1992

Subseries V: Reorganization

Articles of incorporation

41. File folders, (copies c.1973)

By laws

42. File folders, 1986, 1991

By laws discussion meeting notes

43-44. File folders, 1984, 1988

CEC organizational charts

45. File folders, 1984-86

Committee on governance

46-47. File folders, 1992-93

Box 17

Correspondence

1-3. File folders, (copies c. 1978)-94

Governance task force

4-6. File folders, 1992

Historical developments

7-10. File folders, (copies c.1934)-92

Master plan

11-16. File folders, 1985-86

Master plan scrapbooks

17-20. File folders, n.d., 1985-86, (oversize, Box 23)

Memos

21-22. File folders, 1983-96

Press Releases

23. File folders, 1984

Proposals/reports

24. File folders, 1984-91

Updates

25. File folders, 1984-85

SERIES II: CEC Subject Files, 1983 - 1996

Subseries I: Central Records

Box 17 (cont'd)

Ancillary Groups

- 26. Accounting, n.d.
- 27. Calendar, n.d.
- 28. Organization, 1985-86
- 29. Personnel, n.d.
- 30. Program Information, 1984-86
- 31. Purchasing, 1985-86
- 32. Rental Income, 1984
- 33. Special and Summer Programs, 1984-86
- 34. Utilities, 1984-85

Banner designs

- 35. File folders, n.d.

Composarium

- 36-38. Committee Notes, 1984-87
- 39. Report of Proposed Composarium at Thornlea, 1986

Divisions

Archives

- 40. Correspondance, 1984-96
- 41. Personnel, 1984

Horticulture

- 42. Cranbrook living arboretum, (copies c. 1982)
- 43. Five year landscape plan, 1984
- 44. Master plan, 1985-90

Events

- 45. Activity Calendars, 1984-96
- 46. Cranbrook's 90th birthday celebration, 1994
- 47. The Vietnam War: A Retrospective, n.d.
- 48. Twelfth night, 1984-89

Garden auxiliary

- 49. File folders, 1984-85

Goals

- 50. Master plan, 1985
- 51. Mission statement, 1985

Greek Theatre

- 52. Schematic design summary report, 1989

Historical information

- 53. File folders, (copies c. 1981-82)
- 53b. Blank Greeting Cards
- 53c. Cranbrook Brass Tags (2)

Housing issues

- 54. File folders, 1984-87

Insurance plans

- 55. Liability, 1984-86
- 56. Liquor liability, 1984-85
- 57. Loss control, 1984
- 58. Medical coverage, 1984

Box 18**Legal issues**

- 1-3. Blanusa, Ilija, 1993-95
- 4-5. Christies Auction House, 1987
- 6. Limited partnership committee, 1984
- 7-9. McClain, Katherine, 1985
- 10-11. Rogers, Bob, 1989-90
- 12. Senate Bill No. 534, 1990
- 13-28. Stefanac, Judith, 1983-85
- 29-43. Torre, Susana, 1993-96

Box 19

- 1-18. Torre, Susana, 1993-96

Memos

- 19-20. File folders, (copies c. 1980)-96

Newspaper clippings

- 21. File folders, 1987-93

Personnel administrations

- 22. Agreements, 1984
- 23. Benefits, 1983-94
- 24-27. Files, (copies c. 1980)-86
- 28. Handbook, 1984-96
- 29. Hay Strategic Compensation Service, 1985
- 30. Memos, 1985-87
- 31. Policies, 1986

President's house

- 32. Artwork, 1991-93
- 33-37. Files, 1987-93
- 38. Furniture/Arkitektura, n.d., 1984-94

Programs

- Great Restoration II
- 39. Alumni court repairs, 1982-84
- 40. Miscellaneous, 1984-85
- Identification Program
- 41. File folders, 1989
- Sun Microsystems engineering resource allocation
- 42. File folders, 1993

Publications

- 44. Quarterly/Journal notes, 1984-85

Real Estate

- 45-48. Orchard Lake Property, 1989-92
- 49. Study of development options for Woodward/Cranbrook property, 1988
- 50. Taubman property, 1984-85
- 51. Vaughn School, 1984

Repair and Restoration Projects

- 52. File folders, 1987

St. Dunstan's Theatre Guild

- 53-60. File folders, 1988-89

Subseries II: CAA (Cranbrook Academy of Art)**Box 20****Annual reports**

- 1-2. File folders, (copies c. 1982)-84

Budget

- 2a. File folders, n.d.

Correspondence

- 3. File folders, 1983-85

Director Resignation

- 4. File folders, 1993

Director Search

- 5-6. Candidates, 1994
- 7. Position Description, n.d.
- 8. President's notes, 1994
- 9. Search committee, 1993

Employment candidates

- 10. File folders, n.d.

Ephemera

- 11. File folders, 1985

Goals/Objectives

- 12. File folders, 1991-92

Joint Venture Agreement

- 13. Furniture reproduction, 1983
- 14. Ownership of art objects, 1984
- 15-17. Reproduction of objects committee, 1984-85
- 18. Saarinen blue chair and misc. furniture, 1984-85

Long range plans

- 19. File folders, 1984-85

Memos

- 20. File folders, 1984-95

National Association of Schools of Art

- 21. File folders, (copies c.1979)

News Clippings

- 22. File folders, n.d., 1991

Personnel

- 23. File folders, 1984-86

Senate Arts Committee

- 24. CEC meeting, 1985
- 25. Correspondence, 1985-86
- 26. Memos, 1985-86
- 27. Michigan Equity Program, 1985-86
- 28. Newspaper articles, 1986

Staff meeting minutes

- 29-30. File folders, 1985, 1993

Studio renovation/expansion

- 31. File folders, (copies c. 1976)-86

Subseries III: CIS (Cranbrook Institute of Science)**Correspondence**

- 32. File folders, 1994

Director search

- 33-37. Candidates, 1992-93
- 38. Position guide, 1992-93
- 38a. President's files, 1992-93
- 39. Search committee, 1991-92

Facility program, 1984 (oversize, Box 23)**Finance**

- 40. Committee notes, 1995
- 41. Five year financial and programmatic projections, 1985

Master plan, 1995 (oversize, Box 23)**Memos**

- 42. File folders, 1986-91

News clippings

- 43. File folders, 1996

Personnel

- 44-46. File folders, (copies c. 1982)-92

Reports

- 47. Competitive positioning study, 1986
- 48. Interpretive planning report, 1989-1991
- 49. Planning study, 1985
- 50. Programmatic and related issues study,
- 51. Renovation and expansion project team, 1989
- 52-53. Renovation and expansion reference notebook, 1991
- 54. Report on the First-Level Appropriations, 1985
Schematic design, 1996 (oversize, Box 23)
- 55-56. Tri-county market opinion research survey, 1984

Renovation Records

- 57. File folders, 1991-92

Subseries IV: CS (Cranbrook Schools)

Box 21

Admission

1. Analysis, 1989-90
2. Policy planning, 1986

Bomb threats

3. File folders, 1987-93

Brookside

4. Correspondence, 1990
 5. Early childhood development center, 1987
 6. Expansion plans, 1995
- Master plan, n.d. (oversize, Box 23)
7. Mission, 1984
 - 8-10. Personnel, 1985-87
 11. Proposed expansion study, 1988
 12. Resource complex, 1987
 - 13-15. Space Utilization Study, 1986-87
 16. Structure Subcommittee, 1987
- Students drawings, 1995 (oversize, **Box 23**)

College Placement

17. Advanced placement, 1990
18. College counseling, 1989-91
19. Student records, 1989-90

Correspondence

20. File folders, 1987

Departments

21. Audio visual dept., 1983-84

Director search

22. Advisory committee, n.d.
- 23-30. Candidates, 1984-91
- 31-32. Finalists, 1991
33. Parent/alumni executive transition committee, 1995
34. Position description, 1990-91
35. Position research,
36. President's files, 1990-91

Enrollment

37. Articles, 1987
38. Enrollment structure/facilities task force minutes, 1987-88
39. Enrollment task force study, 1986-87
- 39.5 Enrollment Task Force Report, 1988
40. Gender issues, 1988
41. HOK enrollment study, 1985
42. Parents survey, 1986
43. Stats, 1985-90
44. Strategic Position, 1986

45. Yee/Minard summary, 1988

Events

46. File folders, 1985-86

Faculty administrations

- 47-48. Administrative Team, 1990-91
- 49-50. All Schools Presentation, 1990
52. Council minutes, 1984-87
- 53-57. Handbooks, 1987-90
58. Personnel files, 1986
59. Traditions committee, 1985

Box 22

Financial aid

1. Grants, 1985
2. Trust, 1987
3. Tuition remission, 1987

Kingswood

4. Athletic survey, 1985
- 5-6. Boarding program analysis, 1990, 1991
7. Capital campaign, 1985-87
8. Commencement address, 1996
9. Correspondence, 1984
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4. Ad Hoc Governance Task Force—Draft Reports, Jan-Jun 1992
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6. Ad Hoc Governance Task Force—Issues of Governance, Chronology of Resolution Efforts, 1972-1992 [Episode II]
7. Ad Hoc Governance Task Force—Issues of Governance, Chronology of Resolution Efforts, 1972-1992 [Episode III]
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12. President Search, Sep 1993
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16. Background Materials, 1959, n.d.
17. A History of its Founding and First Twenty-Five Years, 1959
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SERIES VI. Printed Materials

31. Brochures. Cranbrook, n.d.
32. Exhibition Catalogs. 10 American Sculptors – Carl Milles’ Students at Cranbrook, 1986
33. Exhibition Catalogs. A Search for Form, 1982
34. Exhibition Catalogs. The Creative Spirit of Cranbrook, Oct 1972-Oct 1973
35. Periodicals. Architecture and Urbanism, Apr 1990
36. Periodicals. CEC Annual Report, 1987-1988
37. Periodicals. CEC Annual Report, 1991-1992
38. Periodicals. CEC Annual Report, 1992-1993
39. Periodicals. CEC Development Annual Report, 1983-1984
40. Periodicals. CEC Development Annual Report, 1984-1985
41. Periodicals. Cranbrook Journal, Fall 1994
42. Periodicals. Cranbrook Journal, 1995
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44. Periodicals. Cranbrook Quarterly, 1981
45. Periodicals. Cranbrook Quarterly, 1982
46. Periodicals. Cranbrook Quarterly, 1983
47. Periodicals. Cranbrook Quarterly, 1984
48. Periodicals. Cranbrook Currents, 1994-1996
49. Periodicals. Chronicle, Spring 1990
50. Periodicals. Focus, 1991-1992
51. Periodicals. Metropolitan Review, Nov/Dec 1989

SERIES VII: Personal Papers, 1988–1989, 1994 (ACCESS RESTRICTED)

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2. Interview with Dr. Bauder: “Cranbrook Recollections,” Apr 5, 1989, Tape 3, Side A / B
3. Interview with Dr. Bauder and Mark Coir, Apr 29, 1994, Tape 4, Side A and B

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SERIES VIII. Publications

1. Karl Axel Arvidsson. n.d. Millesgarden – In Pictures. Stockholm: Grako.
2. Elizabeth E. Clark. 2006. Beside a Lake: A History of Kingswood School Cranbrook. Cranbrook Press. [Inscribed to Lillian Bauder by Elizabeth E. Clark, Oct 14, 2006]
3. Bruce N. Coulter. 1976. Forty Years On: A History of Cranbrook School. Cranbrook School.
4. Cranbrook Academy of Art. 1961. Milles at Cranbrook. Cranbrook Press.

5. Cranbrook Academy of Art. 1963. The Saarinen Door. Cranbrook Press.
6. Corajoyne L. Rauss (compiler). 1998, (Revised Edition). The Cranbrook Booth Family of America. Cranbrook Press. [Inscribed to Lillian Bauder by Corajoyne Rauss, December 1999]
7. Arthur Pound. 1964. The Only Thing Worth Finding – The Life and Legacies of George Gough Booth. Wayne State University Press. [2 copies, one with highlighting and writing by Lillian Bauder]
8. Larry Richards (Ed.). 1989. Canadian Centre for Architecture: Building and Gardens. Cambridge MA: MIT Press.
9. Ben M. Snyder III. 1997. Once More with Joy: Perspectives of Cranbrook School for Boys. Cranbrook Press. [Inscribed to Lillian Bauder by Ben Snyder, November 1997]
10. Eliel Saarinen. 1985 [1948]. The Search for Form in Art and Architecture. Dover Publications.
11. Eliel Saarinen. 1965. The City: Its Growth, Its Decay, Its Future. The MIT Press.

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SERIES IX. Oversize

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2. Booklet, (The) Cranbrook Idea, n.d.
3. Exhibition Catalog, (The) Cranbrook Tradition, Oct 1989
4. News Clippings, American Scene, Architecture, n.d.
5. Newspapers, 1926-1928 [not inclusive]
6. Newspapers, 1985-2000 [not inclusive]
7. Periodical, Country Life, Jun 1935
8. Periodical, Cranbrook Journal, 1989-1994 [not inclusive]
9. Periodical, Cranbrook Review, Spring 1996
10. Periodical, Crane Clarion, 1984-1996 [not inclusive]
11. Poster, 1994 [Foamboard]
12. Report, Balmori Associates, Feb 1986
13. Report, Cranbrook Vision, A Community Perspective, n.d.

SERIES X. Photographs

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2. Henry Scripps Booth's 90th Birthday family portrait, Aug 11, 1987 [Copy of photograph in Booth Family Album 11, page 78: (missing Deborah Ballantyne)]
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